

# **Purchasing Best Practices**

How should you tackle the challenges that your purchasing job entails?

What tools will help you manage the complete purchasing process?

How can you analyse your supplier markets and anticipate the inherent risks?

## Who can benefit:

- Anyone in purchasing (production and non-production): purchasing managers, lead buyers, commodity buyers, project buyers, site buyers, etc
- Those responsible for purchasing (project managers, plant directors, etc)

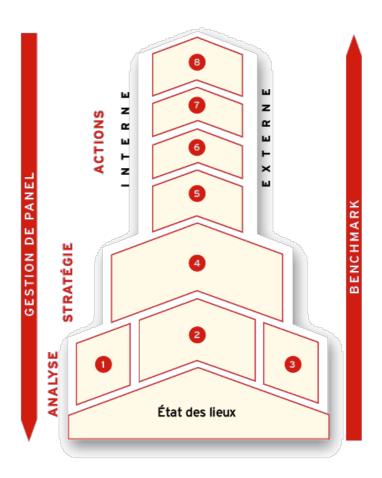
## If you want to...

- Analyse your purchasing portfolio and the related stakes
- Structure and define specifications
- Survey the market to identify which suppliers to approach
- Understand cost drivers and total cost of ownership in order to set price objectives
- Develop a purchasing strategy and identify the right levers to strengthen your position with suppliers
- Carry out an RFQ and analyse the tenders
- Understand contract clauses in order to reduce legal risks
- Manage suppliers via performance indicators

## ...Then this course is for you.



# Model which guided the course design



## **ANALYSE**

- Identifying the need
- Analyzing the supplier market
- Analysing costs

#### **STRATEGY**

Building a purchasing strategy

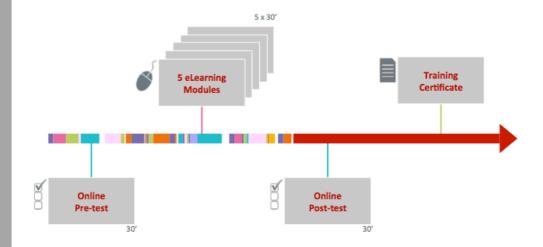
## **ACTIONS**

- Tendering and analysing offers
- Negotiating
- Contracting
- Monitoring performance



## **Online Learning Program Outline**

# Your training path



## Knowledge self-assessment

## The purchasing process

eLearning module 1

- Assessing the purchasing stakes for the company.
- · Understanding the purchasing process.
- Identifying the key players in the purchasing process.
- Analysing your purchasing portfolio.

# Purchasing project: needs analysis

eLearning module 2

- · Assessing a purchasing project's technical file.
- Performing a precise and well-structured analysis of a technical file.
- Developing your listening skills.
- · Using quantitative and financial data in your analysis.
- Optimising specifications.



# Your training path (continued)

# Purchasing project: supplier market analysis eLearning module 3

- · Gathering relevant information.
- · Analysing market forces.
- Applying the nine-point supplier risk assessment.
- Communicating recommendations to internal players effectively.

# Purchasing project: cost analysis

eLearning module 4

- Calculating the Total Cost of Ownership (TCO).
- · Understanding the mechanics of pricing.
- Defining a cost model based on cost drivers.

## **Purchasing strategies**

eLearning module 5

- Defining a purchasing strategy.
- Using a key factor analysis model: the SWOT matrix.
- Analysing purchasing risks.
- Identifying appropriate strategic levers.
- · Defining strategic purchasing action plans .

## **Progress self-assessment**



# Personalized support throughout your course

- You can track your progress through the course on the web platform
- A technical hotline is available weekdays to make sure your course runs smoothly: elearning@cegos.ch

# **Evaluation and Certification**

#### **Evaluation**

#### Online pre-test: diagnostic evaluation before the eLearning modules

• 10 random questions from all the eLearning modules to diagnose previous knowledge. Can only be taken once. Results do not count.

#### Online post-test: final evaluation after the eLearning modules

 10 random questions from all the eLearning modules to assess the achievement of the learning outcomes. Can be taken many times and records the best score.

## Certification

In order to obtain your training certificate, you must complete all the eLearning modules and obtain a score of at least 80% on the online post-test.



